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#### **Gogeneric** truction project management using digital models: construction cost estimation in early project phases

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#### Introduction

Construction project management

- Time, costs, quality as mutual dependencies in the project
- Project management supports those three objectives
- Project planning as an iterative process in which participants develop, review and revise solution approaches



Own Illustration based on: Kinateder (2017)







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#### Introduction

Cost Planning

= continuously and systematically across all phases of construction planning to determine, control and manage costs

- Cost planning also as an iterative process in Construction project management
- Main influence factors on costs are quantities and cost value



Own Illustration based on: Stoy (2017)







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### **Cost planning**

- Cost Estimation is based on quantities and cost values
  - $\sum$  Quantity X Cost Value = Total Costs
- Quantities are the key factor to estimate costs
- Quantities must be determined carefully and comprehensibly
- Quantities can be planned or be pre-existing
- For existing buildings, quantity take-off can be challenging and time-consuming







#### **Project example: Conversion of an existing site**



- Factory area for the production of oils and fats
- Conversion and expansion of existing buildings
- Existing quantities must be measured for the cost estimate
- The accuracy of the cost determination depends on the accuracy of the quantity take-off







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## **5D Cost Planning**

- Integrating cost planning in model-based work flow > Building Information Modeling
- 5D cost planning is connecting geometric information from a model with alphanumeric information



- Within the BIM method, cost determination can already be integrated very well in early project phases
- Cost determination in early phases is more element-oriented than execution-orientated
- Comprehensible cost determination is possible in early project phases







#### **Difficulties in the process flow**

- Based on expert interviews an as-is process is compared to a target process
- The following process operations were identified:
  - Process difficulty = a process that does not run smoothly and requires additional effort, but the process can still be carried out in a model-based way
    Software neutral exchange format
    - Software-based process difficulties
    - Data-based process difficulty

- Software neutral exchange format Data quality Cross-interface software Lack of standardisation Information procurement and coordination
- Process interruption = when a process component does not integrate the digital building model as a central source of information
  Specialist planner model







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#### **Difficulties in the process flow**

• It is particularly notable that the cost planning process is not consistently carried out in a model-based manner









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